



REQUEST FOR EXPRESSION OF INTEREST (EOI) FOR CONSULTANCY SERVICES TO REVIEW THE CO-MANAGEMENT GUIDELINES ON LAKE VICTORIA

Terms of Reference

1. Background Information

The Lake Victoria Fisheries Organization (*LVFO*) is the regional intergovernmental organization with a mandate to promote Sustainable Management and Development of Fisheries and Aquaculture in the East African region for Food Security and Wealth creation. It is comprised of the Republic of Kenya, the United Republic of Tanzania, Republic of Uganda, and most recently the Republic of Burundi.

The LVFO, under the Responsible Fisheries Business Chains Project (*RFBC*) has allocated funds to be used for the acquisition of Consultancy Services to Review the Co-management Guidelines on Lake Victoria.

GIZ is implementing the Global Program on Sustainable Fishery and Aquaculture in four countries (Mauritania, Malawi, Madagascar and Uganda). The overall objective of the program is to ensure food security and to reduce poverty by increasing fish supply and income. The Global Program is part of the special initiative “One World-No Hunger” (SEWOH) of the German Federal Ministry for Economic Cooperation and Development (BMZ). It concentrates on three main areas of activity: Improvement of the artisanal fisheries leading to better access to fisheries products and employment opportunities; promotion of sustainable fisheries; and reduction of illegal, unreported and unregulated (IUU) fishing. Target groups are vulnerable households and communities, artisanal fishers and small- and medium sized enterprises in the fishery sector. Additional stakeholders are ministries responsible for fisheries management, fishing organizations, associations and training institutions.

The Ugandan part of the program, called the Responsible Fisheries Business Chain Project (RFBCP) is concentrating on sustainable fisheries management of Nile perch in Lake Victoria. The political partner of the project is the Lake Victoria Fisheries Organization (LVFO) and project activities contribute to the implementation of the Nile Perch Fishery Management Plan-II and Fisheries Management Plan-III of Lake Victoria. The project is designed to achieve an increased food security and secured income for an increasing population based on a strengthened fisheries co-management approach.

As part of the process to strengthen management of fisheries of Lake Victoria, the project will fund review of co-management guidelines. LVFO adopted a co-management approach in the 2000s with funding from an EU project; Implementation of Fisheries Management Plan

whereby Co-management guidelines were developed to guide the process. The objectives of the Fisheries Co-management Guidelines were to:

- a) Set out why co-management is needed and what co-management means.
- b) Identify all stakeholder groups of relevance to fisheries co-management.
- c) Set out how BMU Networks and Fisheries Co-management Committees should be formed, their composition and functions.
- d) Set out clearly the roles and responsibilities of each stakeholder group, and how they should collaborate, in fisheries co-management.
- e) Avoid confusion and conflict between stakeholder groups in implementing the co-management approach.
- f) Promote social inclusion and gender through the composition and functions of the BMU Networks and Fisheries Co-management committees.

However, with the end of the project in 2008, implementation became constrained although some of the aspects of co-management were implemented.

2. Immediate Objective of the assignment

LVFO is seeking consultancy services to assess the implementation, identify key issues affecting implementation of co-management approach, propose changes and review the guidelines in consultation with members of the regional working group on co-management.

The Consultant will undertake the following specific tasks:

1. Carry out a short desk study of existing relevant literature and legislation
2. Assess the existing co-management structure and provide constraints and opportunities for improvement.
3. Review the formation, elections, composition and functions of BMU Networks and Fisheries Co-management Committees to fully understand the achievements and weaknesses.
4. Review the roles and responsibilities of each stakeholder group, power dynamics and interaction of stakeholders in fisheries co-management.
5. Visit Fisheries management Institutions, few BMUs, National Industrial Processors Associations and other key stakeholders to identify gaps and propose remedies to avoid confusion and conflict between stakeholder groups in implementing the co-management approach.
6. Investigate social and gender specific challenges in the composition and function of BMU Networks and Fisheries Co-management committees, and propose mechanisms for addressing the challenges. .
7. Identify and describe existing co-management financing mechanism and propose viable sustainable funding of BMUs, co-management networks and committees at different levels.
8. Propose entity to register BMU networks
9. Conduct consultations with key stakeholders to assess implementation of co-management.
10. Review and develop revised draft co-management guidelines in consultation with members of the LVFO Co-management Working Group.
11. Present the draft co-management guidelines to a regional stakeholder's validation workshop.
12. Produce a workshop report

13. Produce final draft co-management guidelines, including the views of stakeholders from the validation workshop.
14. Prepare one to two-page summary of what the revised co-management guidelines are going to address.

3. Implementation

The consultant will carry out a desk study of current co-management guidelines, reports, studies and relevant literature and legislation on co-management. Conduct consultations with key stakeholder in Kenya, Tanzania and Uganda including LVFO Secretariat, LVFO regional working group members, BMU chairs, BMU networks, chairs of Industrial processing Plants, fisher associations, and leadership of fisheries management institutions among others. The consultant will review the co-management guidelines in close collaboration with regional working group members, present the draft to a validation workshop organized by LVFO Secretariat, incorporate comments from the workshop and finalize the draft.

4. Methodology and Work Plan

- i) The Consultant will be expected to propose a suitable Methodology and Work Plan for executing the task.
- ii) The Methodology and Work Plan will be discussed and agreed between the Consultant and LVFO's counterpart team.
- iii) The Consultant will be expected to provide financial proposal to cover the tasks proposed including his/her travel expenses

5. Expected Outputs

The expected outputs of this assignment include:

- a) Validation workshop report
- b) Revised Co-management guidelines
- c) Policy brief on fisheries co-management
- d) Two copies of the report on implementation of the assignment, plus an electronic version in MS Word. The report should be clear, concise, and not more than 20 pages and all other information should be contained in annexes to the report. The report should include a short non-technical brief explaining revisions and improvements in co-management guidelines.
- e) The draft assignment report and draft Co-management guidelines will be submitted to LVFO and later to other stakeholders at the Validation Workshop for views and comments, which will be incorporated. The final report and revised Co-management guidelines will be submitted to LVFO by 30th April 2019.

6. Duration and timing of the Assignment

The consultancy duration is up to 35 man days undertaken between March and April 2019 comprising 5 days to review background documents, 13 days for consultations of key

stakeholders, 8 days to review the co-management guidelines, 2 days for presenting to Validation Workshop and incorporating of comments, and 7 days for production of final assignment report and co-management guidelines.

7. Qualifications & Experience

Qualifications

- University degree in fisheries related subject
- Higher degree (MSc/MA) or PhD in fisheries or institutional development related subject is an advantage

Professional experience

- At least 10 years professional experience (long or short-term assignments) in fisheries management
- At least 10 years professional experience in co-management related activities

Other competences

- In-depth understanding of co-management of Lake Victoria
- Experience in developing regional guidelines regarding fisheries related activities
- Track record of working with regional teams in developing countries is an advantage.
- Track record of scientific publications in co-management field
- Experience in theory of change and institutional development with a bias in fisheries management

8. Expression of Interest

Interested Consultant may express their Interest for shortlisting by providing relevant information on their academic and professional qualifications, experiences and on other relevant competencies in the EOI

9. Evaluation Criteria

A qualified and experienced consultant will be recruited through a competitive process according to EAC/LVFO Rules and Procedures for procurement of service providers, based on the following criteria.

- a) Academic and professional qualifications, and suitability for the task: 40%
- b) Experience in the specific assignment described in the Terms of Reference: 50%
- c) Experience working in East Africa, particularly in Lake Victoria basin 10%

Interested Consultants may obtain further information at the address below during office hours 09:00hrs – 16:00hrs (East African Time). No liability will be accepted for loss or late delivery and late submissions will be rejected.

Expressions of interest must be delivered to the address below by 22nd February, 2019 at 1600hrs, labelled “Expression of Interest for the Provision of Consultancy Services to Review of Co-management Guidelines on Lake Victoria (LVFO/SRVCS/2018-2019/007).

**Attn: The Executive Secretary
Lake Victoria Fisheries Organization,
Busoga Square, Plot No. 7B/E, Bell Avenue
P. O. Box 1625, Jinja, Uganda
Telephone Number: +256 434 125000/2**

For more information or clarification, please contact us on the address above or through e-mail: lvfo-sec@lvfo.org. **Email submissions will be accepted.**